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January 24, 2008

Ann Chaney, Community Development Department
City of Albany
1000 San Pablo Ave
Albany, CA 94706

Re: Statement of Qualifications for Albany Waterfront Visioning Project

Dear Ann:

Please accept the attached submittal as DC&E's Statement of Qualifications for the Albany Waterfront Visioning Project.

City of Albany staff and members of the Albany community face a unique and complex set of challenges and opportunities as they plan for the future of the waterfront. There are a range of viewpoints within the community as to what function the waterfront should serve. Some stakeholders feel that the waterfront should be strictly preserved as open space for passive and active recreational opportunities. Others view the waterfront as a potential economic engine, the future development of which could serve to bolster the City's tax base. Through time, the divisions between varying points of view have become increasingly strong.

In order to achieve a shared, consensus-based vision for the waterfront, these divergent points of view will need to be brought together within the context of a collaborative, public-participation process. The process will provide a community-based forum where a constructive dialogue and exchange of ideas can take place as various alternatives (visions) are explored. Through this process, opposing points of view will be provided with creative and adaptive avenues to consensus.

DC&E's skilled staff and project experience are uniquely suited to developing and leading such a process. Our capabilities in consensus building, community visioning processes, site design, landscape architecture, and environmental review would allow us to understand and manage the issues, concerns, and opinions that are likely to arise during the process in order to keep the process moving forward. Furthermore, we have developed a strong working relationship with City staff on other projects, which would be a key asset in effectively managing this process.

If selected for the project, DC&E will work closely with the City Waterfront Committee in the development of a specific work program. DC&E understands that Planning Scenario # 3 developed by Don Neuwirth and Associates' Preliminary Report would provide guidance

in developing the visioning process, but that the different components of the scenario may or may not ultimately be included in the final work program.

While we look forward to the opportunity to interview with the Selection Committee, we would also be pleased to submit a scope and cost estimate prior to being interviewed, if the City determines that this would be the best way to proceed.

Please do not hesitate to contact me if you need more information. The DC&E team looks forward to working with you on this interesting and challenging project.

Sincerely,

DESIGN, COMMUNITY & ENVIRONMENT

David Early
Principal

A handwritten signature in blue ink, appearing to read 'David Early', with a large, stylized flourish extending from the end of the signature.